Jacksonville Humane Society, Inc.

Financial Statements

Years Ended December 31, 2018 and 2017



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Independent Auditors' Report

Board of Directors Jacksonville Humane Society, Inc. Jacksonville, Florida

Report on the Financial Statements

We have audited the accompanying statements of financial position of Jacksonville Humane Society, Inc. (the "Organization"), a non-profit corporation, as of December 31, 2018 and 2017, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Organization as of December 31, 2018 and 2017, the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Jacksonville, Florida June 25, 2019

Dixon Hughes Goodman LLP

	2018	2017
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 3,195,109	\$ 2,128,764
Investments at fair value	2,437,741	2,191,304
Accounts receivable	117,054	115,470
Unconditional promises to give, current	478,750	350,234
Prepaid expenses	49,392	39,769
Inventory	55,046	52,187
Total current assets	6,333,092	4,877,728
Property and equipment, net	20,502,655	21,001,472
Other assets:		
Unconditional promises to give, net	768,467	1,394,878
Land held for resale	1,081,505	1,081,505
Total assets	\$ 28,685,719	\$ 28,355,583
LIABILITIES AND NET ASSETS Current liabilities:		
Accounts payable and accrued expenses	\$ 139,570	\$ 781,704
Deferred revenue	149,684	184,451
Note payable, current	366,675	136,899
Capital lease, current	11,000	10,765
Total current liabilities	666,929	1,113,819
Long term liabilities:		
Note payable	1,626,837	2,953,381
Capital lease	36,365	46,619
Total long term liabilities	1,663,202	3,000,000
Total liabilities	2,330,131	4,113,819
Net assets:		
Without donor restrictions	18,710,781	16,745,519
With donor restrictions	7,644,807	7,496,245
Total net assets	26,355,588	24,241,764
Total liabilities and net assets	\$ 28,685,719	\$ 28,355,583

Jacksonville Humane Society, Inc. Statements of Activities Years Ended December 31, 2018 and 2017

	2018			2017				
	Without Donor Restrictions	With Donor Restrictions	Total	As Adjusted Without Donor Restrictions	As Adjusted With Donor Restrictions	Total		
Revenues								
Program Revenues:								
Outreach	\$ 107,866	\$ -	\$ 107,866	\$ 8,540	\$ -	\$ 8,540		
Adoptions	241,077	-	241,077	214,564	-	214,564		
Hospital services	1,000,981	-	1,000,981	1,119,794	-	1,119,794		
Obedience classes	14,979	-	14,979	-	-	-		
Cemetery plots and related fees	17,959	-	17,959	23,537	-	23,537		
Contributions	1,637,819	968,061	2,605,880	1,522,757	2,225,276	3,748,033		
In-kind contributions	228,406	-	228,406	149,663	-	149,663		
Bequests	2,079,592	-	2,079,592	829,266	-	829,266		
Grants	354,358	-	354,358	326,526	-	326,526		
Special events (net of expenses of \$48,143								
and \$28,670 in 2018 and 2017, respectively)	353,391	-	353,391	306,768	-	306,768		
Merchandise	96,922	-	96,922	82,471	-	82,471		
Investment income (loss)	(138,137)	-	(138,137)	291,497	-	291,497		
Miscellaneous income	111,973		111,973	100,998		100,998		
Total revenue	6,107,186	968,061	7,075,247	4,976,381	2,225,276	7,201,657		
Net assets released from restrictions	819,499	(819,499)		3,061,191	(3,061,191)			
Expenses:								
Program services	4,188,924	-	4,188,924	3,444,690	_	3,444,690		
Management and general	232,310	_	232,310	154,574	330,781	485,355		
Fundraising	540,189		540,189	535,483		535,483		
Total expenses	4,961,423		4,961,423	4,134,747	330,781	4,465,528		
Change in net assets	1,965,262	148,562	2,113,824	3,902,825	(1,166,696)	2,736,129		
Net assets, beginning	16,745,519	7,496,245	24,241,764	12,842,694	8,662,941	21,505,635		
Net assets, ending	\$ 18,710,781	\$ 7,644,807	\$ 26,355,588	\$ 16,745,519	\$ 7,496,245	\$ 24,241,764		

See accompanying notes.

		Progi	am Expenses		Supportin	ng Services	
	Shelter	Medical/Ve	t Hospital		Management		
	Services	Services	Services	Total	and General	Fundraising	Total
Salaries	\$ 931,749	\$ 317,55	5 \$ 577,709	\$ 1,827,013	\$ 86,634	\$ 153,465	\$ 2,067,112
Payroll taxes	72,807	23,73	2 42,722	139,261	6,221	11,148	156,630
Employee benefits	103,865	26,96	52,558	183,389	4,985	10,193	198,567
Personnel costs	1,108,421	368,25	672,989	2,149,663	97,840	174,806	2,422,309
Professional fees	46,271	17,79	7 46,271	110,339	4,939	113,462	228,740
Repairs and maintenance	12,858	4,94	5 22,287	40,090	1,331	1,154	42,575
Telephone	7,133			17,010	738	640	18,388
Food, medicine and exam room	305,979	141,02	1 394,205	841,205	-	-	841,205
Insurance	30,525	11,74	1 30,525	72,791	5,816	2,739	81,346
Community education	32,326	2,05	5,472	39,854	553	1,249	41,656
Utilities	91,845	35,32	5 91,845	219,015	9,506	8,242	236,763
Vehicle expense	1,274	49	0 1,274	3,038	132	114	3,284
Taxes and licenses	977	8	8 1,028	2,093	494	20	2,607
Office expense	13,465	6,08	14,446	33,995	79,841	9,541	123,377
Postage	467	18	0 467	1,114	48	6,535	7,697
Printing	-		-	-	-	2,796	2,796
Direct mail	-		-	-	-	195,509	195,509
Miscellaneous	57,467	7,67	19,834	84,974	6,170	1,790	92,934
Total expenses before							
non-cash expenses	1,709,008	598,39	7 1,307,776	3,615,181	207,408	518,597	4,341,186
Depreciation	240,602	92,53	9 240,602	573,743	24,902	21,592	620,237
Total expenses	\$ 1,949,610	\$ 690,93	\$ 1,548,378	\$ 4,188,924	\$ 232,310	\$ 540,189	\$ 4,961,423

See accompanying notes.

(Continued)

	Program Expenses			Supporting Services								
		Shelter	Мє	edical/Vet	 Hospital		Management					
		Services	S	Services	 Services	Total	and	d General	Fu	ndraising		Total
Salaries	\$	734,646	\$	299,968	\$ 549,459	\$ 1,584,073	\$	96,757	\$	171,526	\$	1,852,356
Payroll taxes		58,497		23,431	43,398	125,326		7,360		12,858		145,544
Employee benefits		106,441		32,171	55,876	194,488		10,083		12,743		217,314
Personnel costs		899,584		355,570	648,733	1,903,887		114,200		197,127		2,215,214
Professional fees		39,197		15,076	45,522	99,795		6,772		51,479		158,046
Repairs and maintenance		10,758		4,138	18,629	33,525		901		901		35,327
Telephone		7,612		2,928	7,612	18,152		750		750		19,652
Food, medicine and exam room		204,956		125,607	411,155	741,718		-		-		741,718
Insurance		26,117		10,045	26,117	62,279		5,527		2,347		70,153
Community education		8,905		857	3,169	12,931		200		711		13,842
Utilities		39,079		15,030	52,115	106,224		3,512		3,512		113,248
Vehicle expense		1,803		693	1,803	4,299		162		162		4,623
Taxes and licenses		26,080		116	1,042	27,238		447		27		27,712
Office expense		13,366		7,510	25,991	46,867		2,289		10,397		59,553
Postage		1,130		435	1,130	2,695		102		5,543		8,340
Printing		559		-	-	559		-		3,849		4,408
Direct mail		-		-	-	-		-		243,687		243,687
Miscellaneous		27,716		11,081	 9,770	 48,567		7,052		2,331		57,950
Total expense before												
depreciation		1,306,862		549,086	1,252,788	3,108,736		141,914		522,823		3,773,473
Depreciation		136,295		52,421	136,295	325,011		12,248		12,248		349,507
Loss on pledge receivable		-		-	-	-		330,781		-		330,781
Loss on the disposal of assets		4,589		1,765	 4,589	 10,943		412		412		11,767
Total expenses	\$	1,447,746	\$	603,272	\$ 1,393,672	\$ 3,444,690	\$	485,355	\$	535,483	\$	4,465,528

See accompanying notes. 5

	2018		2017
Cash flows from operating activities:			
Change in net assets	\$	2,113,824	\$ 2,736,129
Adjustments to reconcile changes in net assets to net		, ,	, ,
cash provided by operating activities:			
Depreciation		620,237	349,507
Loss on disposal of property and equipment		-	11,767
Realized and unrealized loss (gain) on investments		121,632	(90,399)
Changes in operating assets and liabilities:			
Accounts receivable		(1,584)	(12,240)
Unconditional promises to give		497,895	747,849
Prepaid expenses		(9,623)	32,915
Inventory		(2,859)	(9,542)
Accounts payable and accrued expenses		(642,134)	71,166
Deferred revenue		(34,767)	 97,633
Net cash provided by operating activities		2,662,621	 3,934,785
Cash flows from investing activities:			
Sales of investments		2,231,765	3,258,648
Purchases of investments		(2,599,836)	(1,983,128)
Purchase of property and equipment		(121,419)	(9,050,870)
Net cash used by investing activities		(489,490)	(7,775,350)
Cash flows from financing activities:			
Net borrowings (repayments) on line of credit		(2,089,072)	3,181,807
Capital lease repayments		(10,018)	-
Long term debt borrowings		2,106,693	_
Long term debt repayments		(1,114,389)	-
Net cash (used) provided by financing activities		(1,106,786)	3,181,807
Net increase (decrease) in cash and cash equivalents		1,066,345	(658,758)
Cash and cash equivalents, beginning		2,128,764	 2,787,522
Cash and cash equivalents, ending	\$	3,195,109	\$ 2,128,764
Supplemental disclosure of noncash investing and financing activities:			
Equipment financed with capital lease obligations	\$	-	\$ 57,384
Cash paid for interest	\$	78,943	\$ 19,937

Notes to Financial Statements

1. Nature of Organization and Summary of Significant Account Policies

Jacksonville Humane Society, Inc. ("the Organization") is a non-profit organization dedicated to the welfare of animals. Its primary purposes are the prevention of cruelty to animals, the relief of suffering animals, and presenting of humane education. The major sources of income are derived from public contributions and service revenue.

The financial statements, which are presented on the accrual basis of accounting, have been prepared to present balances and transactions according to the existence or absence of donor-imposed restrictions.

Net assets and revenue, gains, expenses and losses are required to be classified as without or with donor restrictions based upon the following criteria:

- 1. Net assets without donor restrictions represent expendable funds available for operations, which are not otherwise limited by donor restrictions.
- Net assets with donor restrictions consist of contributed funds subject to specific donor-imposed restrictions contingent upon specific performance of a future event or a specific passage of time before the Foundation may spend the funds.

Contributions

All contributions are considered to be available for unrestricted use unless specifically restricted by the donor. When a donor restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and are reported in the statement of activities as net assets released from restriction.

The Organization reports gifts of land, buildings, and equipment as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Absent explicit donor stipulations about how long those long-lived assets must be maintained, the Organization reports expirations of donor restrictions when the donated assets are placed in service.

The Organization recognizes revenue for certain donated services and other in-kind contributions received at fair value as of the date of the gift.

Cash and cash equivalents

For purposes of the statement of cash flows, the Organization considers all unrestricted highly liquid investments with an initial maturity of three months or less to be cash equivalents.

Investments

Investments are recorded at fair value. The fair value of investments is based on the last sales price on the valuation date for those securities traded on national securities exchanges. For securities traded over-the-counter, the last bid price is used. Realized and unrealized gains or losses are determined by comparison of cost to either proceeds received from sales or market values.

Purchases and sales of securities are recorded on a trade-date basis. Investment income is recognized as revenue in the period it is earned. Dividends are recorded on the ex-dividend date.

Fair value measurement

Generally accepted accounting principles in the United States of America (GAAP) define fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction value hierarchy which requires an entity to maximize the use of observable inputs when measuring fair value. See Note 4.

Pledges receivable

Unconditional promises to give are recorded as receivables and contribution revenue when the promises are received. Contributions to be received after one year are recorded at the present value of their estimated future cash flows. The discounts on those amounts are computed using risk-free interest rates applicable to the years in which the promises are received (ranges from 2% to 3%). The carrying amount of pledges receivable is reduced by a valuation allowance. The valuation allowance is adjusted at year end to reflect the percentage of pledges considered uncollectible by management based on historical collection experience and review of pledges receivable.

An allowance for uncollectible pledge receivables is estimated and based on management's judgment of the collectability of these receivables. At December 31, 2018 and 2017, the Organization considered all remaining pledge receivables to be fully collectible.

Inventory

Inventories are stated at lower of cost or market determined by the first-in, first-out method.

Property and equipment

Property and equipment are recorded at cost or if donated, at the approximate fair value at the date of donation. Depreciation is computed using primarily the straight-line method over the estimated useful lives. The useful lives used for depreciation range from three years to forty years.

Donated use of land

In 1934 the Organization received a donation of the use approximately 10 acres. The Organization may continue to use this land at no charge for as long as it remains in operation on the site. No amounts have been reflected in the financial statements for donated use of land as no objective basis is available to measure the value of such use.

Expense allocation

The financial statements report certain categories of expenses that are attributable to more than one program or supporting function. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include depreciation, interest, office and occupancy, which are allocated on a department size, as well as salaries and benefits, which are allocated on the basis of estimates of time and effort.

Concentrations of credit risk

Cash and cash equivalents consist of cash on deposit in banks and cash invested in liquid asset trust funds with initial maturities of three months or less. The Organization periodically maintains bank deposits in excess of the Federal Deposit Insurance Corporation limit.

Income taxes

The Organization is recognized by the Internal Revenue Service as a nonprofit under Section 501(c) (3) of the Internal Revenue Code; accordingly the accompanying financial statements do not reflect a provision or liability for federal and state income taxes

Use of estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect (1) the reported amounts of assets and liabilities; (2) disclosure of contingent assets and liabilities at the date of the financial statements; and, (3) the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Subsequent events

In preparing these financial statements, the Organization evaluated events and transactions for potential recognition or disclosure through June 25, 2019, the date of the financial statements were available for issue.

New accounting standard

During 2018, the Organization adopted ASU 2016-14, *Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities* ("ASU 2016-14"). ASU 2016-14 addresses the complexity and understandability of net asset classification, deficiencies in information about liquidity of available resources, and the lack of consistency in the type of information provided about expenses and investment return. The fiscal year 2017 financial statements have been adjusted to reflect retrospective application of the new accounting guidance, except for the disclosures around liquidity and availability of resources and analysis of expenses by functional and natural categories. These disclosures have been presented for 2018 as allowed by ASU No. 2016-14.

The net asset reclassifications resulting from the adoption of ASU 2016-14 as of December 31, 2017 is as follows:

	ASU 2016-14 Classifications						
Net Asset Classifications	Without Donor <u>Restrictions</u>	With Donor Restrictions	Total Net Assets				
As previously presented:							
Unrestricted	\$ 16,745,519	\$ -	\$ 16,745,519				
Temporarily restricted	-	2,796,245	2,796,245				
Permanently restricted		4,700,000	4,700,000				
Net assets as previously presented	<u>\$ 16,745,519</u>	<u>\$ 7,496,245</u>	<u>\$ 24,241,764</u>				

2. Availability of Financial Assets

The following reflects the Organization's financial assets as of the balance sheet date reduced by amounts not available for general use because of donor-imposed restrictions within one year of the balance sheet date, as required by the Organization's application of ASU 2016-14 in 2018.

\$	3,195,109 117,054 478,750 2,437,741
	6,228,654
	(478,750)
<u>\$</u>	5,749,904
	\$

The Organization is substantially supported by contributions. Because a donor's restriction requires resources to be used in a particular manner or in a future period, the Organization must maintain sufficient resources to meet those responsibilities to its donors. Thus, financial assets may not be available for general expenditure within one year. As part of the Organization's liquidity management, it has to a policy to structure its financial assets to be available as general expenditures, liabilities, and other obligations come due. The Organization also has a significant degree of flexibility and discretion to manage its costs based on the annual contribution levels and financial assets available.

3. Investments

Investments at December 31, 2018 and 2017 consist of the following:

	20)18	2017			
	Cost	Fair Value	Cost	Fair Value		
Common stocks and bonds: Large cap Fixed income	\$ - <u>411,950</u>	\$ - 405,127	\$ 776,759 	\$ 935,251 		
	411,950	405,127	776,759	935,251		
Mutual funds: Fixed income Equities Alternative investments	573,797 1,576,808 70,887	558,033 1,401,012 73,569	297,276 129,292 44,985	296,872 145,768 51,651		
Certificate of deposit	2,221,492 	2,032,614 	471,553 757,872	494,291 761,762		
	\$ 2,633,442	<u>\$ 2,437,741</u>	\$ 2,006,184	\$ 2,191,304		

Investment income (loss) for December 31, 2018 and 2017 consist of the following:

	2018			2017		
Dividends and interest Net realized and unrealized gains (losses)	\$	53,614 (175,246)	\$	62,720 246,520		
Less: investment fees		(121,632) (16,505)		309,240 (17,743)		
	<u>\$</u>	<u>(138,137</u>)	\$	291,497		

4. Fair Value of Financial Assets

The Organization follows accounting standards requiring a framework for measuring fair value. The framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described as follows:

- Level 1: Quoted prices are available in active markets for identical investments as of the reporting date.
- Level 2: Valuations for assets and liabilities traded in less active dealer or broker markets. Valuations are obtained from third-party pricing services for identical or similar assets or liabilities.
- Level 3: Pricing inputs are unobservable for the investment and include situations where there is little, if any, market activity for the investment. The inputs into the determination of fair value require management judgment and estimation. Such investment valuations are derived from other valuation methodologies, including option pricing models, discounted cash flow models and similar techniques.

Inputs broadly refer to the assumptions that market participants use to make valuation decisions, including assumptions about risk.

The Organization's investments are Level 1 assets. The following is a description of the valuation methodologies used for assets measured at fair value.

Level 1 Fair Value Measurements - The fair value of equities is based on the closing price reported on the active market on which the individual securities are traded. The fair value of mutual funds is based on quoted net asset values of the shares held by the Organization at year end. The fair value of money market funds and certificates of deposit are based on transacted values.

The method described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Organization believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

There were no changes during the year ended December 31, 2018 to the Organization's valuation techniques used to measure asset and liability fair values on a recurring basis.

5. Unconditional Promises to Give

Unconditional promises to give at December 31, 2018 and 2017 are as follows:

	2018	2017
Unconditional promises to give	<u>\$ 1,247,217</u>	<u>\$ 1,745,112</u>
Amounts due in: Less than one year One to five years More than five years	\$ 478,750 418,000 <u>740,645</u>	\$ 350,234 1,125,347 697,000
Total unconditional promises to give	1,637,395	2,172,581
Less: present value discounts and allowance	(390,178)	(427,469)
Unconditional promises to give, net	<u>\$ 1,247,217</u>	<u>\$ 1,745,112</u>

6. Property and Equipment

Property and equipment consists of the following at December 31, 2018 and 2017 are as follows:

	2018		 2017
Adoption and Education Center	\$	11,599,381	\$ 11,599,381
Donated land		4,700,000	4,700,000
Community animal hospital		3,246,520	3,246,520
Land		273,054	273,054
Clinic – building and improvements		212,876	212,876
Clinic equipment		22,832	22,832
Shelter and improvements		1,798,154	1,739,474
Equipment		840,425	777,686
Vehicles		81,910	 81,910
		22,775,152	22,653,732
Less: accumulated depreciation		(2,272,497)	 (1,652,260)
	<u>\$</u>	20,502,655	\$ 21,001,472

In 2015, the Organization entered into an agreement with a construction contractor to build a new main Adoption and Education Center in the same location as the existing facility. The construction was completed in September 2017. The final payment to the contractor was made in January 2018.

7. Note Payable

In connection with the Organization's capital campaign, and the temporarily restricted capital campaign amounts described in Note 9, the Organization previously obtained bank financing for as part of the construction of the Organization's brand-new animal shelter. Prior to February 2018, the financing was structured as an open line of credit, at which time it was converted to a term note.

Effective November 2018, the Organization refinanced the note with another lender at a 1.25% interest rate. The note is secured by real estate. The loan agreement matures in October 2023.

The future principal payments at December 31, 2018 are as follows:

2019 2020 2021 2022 2023	\$ 366,675 417,810 421,250 427,450 360,327
Total future payments	\$ 1,993,512

8. Capital Lease

The Organization entered into a lease contract in December 2017 for equipment. The asset and liability under the capital lease are recorded at the lower of the present value of the minimum lease payments or the fair value of the asset. The net book value of the equipment is \$45,907 and \$57,384 on December 31, 2018 and 2017, respectively.

The future minimum lease payments under this capital lease at December 31, 2018 are as follows:

2019 2020 2021 2022 2023	\$ 11,460 11,460 11,460 11,460 2,865
Total future minimum lease payments Less: imputed interest	 48,705 (1,840)
Present value of lease payments Less: current portion of obligation	 46,865 (11,000)
	\$ 35,865

9. Assets with Donor Restrictions

Donor restricted net assets consist of the following:

	January 1, 2018	Increase / Contributions	Decreases / Uses	December 31, 2018
Capital campaign Bo's Fund Mend a Friend Peaches Emergency boarding Donated land for resale Land donation	\$ 1,694,429 8,417 2,472 867 8,560 1,081,500 4,700,000	\$ 942,834 6,959 13,268 5,000	\$ (798,867) (12,030) (6,923) (1,465) (214)	\$ 1,838,396 3,346 8,817 4,402 8,346 1,081,500 4,700,000
	<u>\$ 7,496,245</u>	<u>\$ 968,061</u>	<u>\$ (819,499</u>)	<u>\$ 7,644,807</u>
	January 1, 2017	Increase / Contributions	Decreases / Uses	December 31, 2017
Capital campaign				
Bo's Fund Mend a Friend Peaches Emergency boarding Donated land for resale Land donation	\$ 2,864,047 4,457 - 4,377 8,560 1,081,500 4,700,000	\$ 2,209,130 13,549 2,472 125 -	\$ (3,378,748) (9,589) - (3,635) - - -	\$ 1,694,429 8,417 2,472 867 8,560 1,081,500 4,700,000

In 2007, the Organization received two adjoining parcels of land in Duval County, Florida with a fair market value of \$3,500,000 as part of a capital campaign. This property was donated with the stipulation that the land cannot be sold within the ensuing three years for not less than \$3,500,000. In 2011, the State of Florida Department of Transportation ("FDOT") initiated eminent domain proceedings on one of the parcels. This parcel was transferred to the FDOT in 2012 for \$432,600 and there was an additional remediation payment of \$355,379 in 2015. The remaining restricted balance is for the land still owned by the Organization, and was reduced in 2012 to market value based on the consideration received for the adjacent property transferred to the FDOT.

Land donation consists of approximately 16 acres of land adjacent to the Organization's current site donated to Organization for use in future operations and expansion.

10. Donated Materials and Services

Donated materials are recorded as contributions at estimated fair values at the date of donation. Donated services are recognized as contributions in accordance with FASB ASC 958-10 *Accounting for Contributions Received and Contributions Made*, if the services (a) create or enhance non-financial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased. The value of donated services which meet the criteria for recognition under FASB ASC 958-10 included in the financial statements and the corresponding shelter expenses for the year ended December 31, 2018 and 2017 included donated food and medicine of approximately \$228,000 and \$150,000, respectively.

Numerous volunteers have donated their time and have performed a variety of tasks that assist the Organization with specific assistance programs, campaign solicitations, and various committee assignments. The Organization received approximate volunteer hours of 27,637 in December 31, 2018 and 23,579 in 2017. No amounts have been reflected in the financial statements for donated volunteer hours.

11. Defined Contribution Retirement Plan

The Organization sponsors a defined contribution retirement plan covering substantially all full-time permanent employees. Employer contributions are determined at the Board of Directors' discretion. The plan may be terminated at any time without further obligation to the Organization. There was no employer contribution to the plan for the years ending December 31, 2018 and 2017.